

A powerful tool to plug employee knowledge gaps

MPACT GUIDE



How Wave are continuously bolstering **employee confidence** to ultimately deliver a higher **quality of customer service**



Clever Nelly gives you the opportunity to embed learning and **spot the gaps**

For Wave, Clever Nelly offers powerful benchmarks that map awareness and knowledge for their people, giving them actionable insight to support employees and set them up for success.

As one of the UK's leading business water retailers, Wave are an agile business that anticipated the far-reaching impacts of COVID on workplace training and employee wellbeing and responded accordingly. By pivoting from classroom-based teaching to a virtual learning environment, it was their intention to support their people through the pandemic and amplify the return from their considerable training investment.



8,300 learning interventions

Clever Nelly exposed the gaps in knowledge on an individual basis; 8,300 individual assessments were conducted, with the most engaged users demonstrating the highest increase in knowledge.



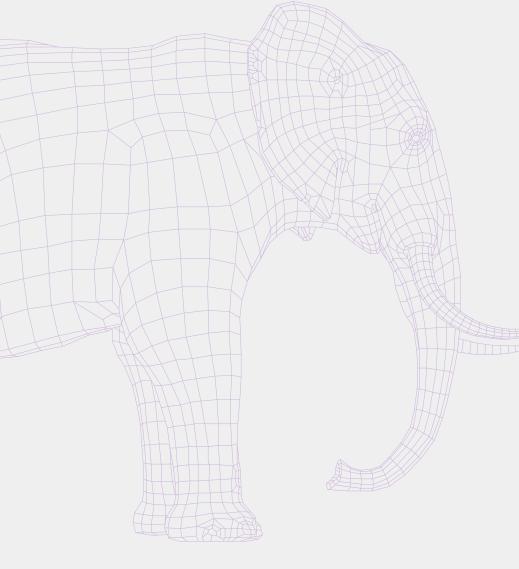
94% employee engagement

At a consistent engagement rate of 94% over Q1 this year, they found that our Al could deliver learning interventions to a dispersed workforce in as little as two minutes of an employee's day.



Informed decision-making

Having identified areas where knowledge scores were low, Clever Nelly automatically personalised learning journeys to repair these gaps, whilst signalling to managers where they should be focusing their training resource to make business performance improvements.





Solution overview for Wave

Whether it's a new process or a business-critical item, Clever Nelly gives you evidence-based answers on how it lands.

Prior to the pandemic, Wave – like many others in the sector – opted to use modular courses for the purposes of training their staff. These mandated sessions were seen as a tick-box exercise; all employees were required to complete the mandated sessions but management had no way of discernably checking understanding of taught subject matter.

For senior management, it was not enough to know that a course had been completed, they wanted demonstrable proof that learning had been absorbed and could be applied in-role by their advisors.

After deploying a considerable customer experience training investment programme in 2019, Wave desired a solution that would work in conjunction with wider training to tangibly evidence how material was landing in real-time.

What Clever Nelly did for Wave was turn the lens back on themselves, shining a light on what more they could be doing to support their people.

Senior stakeholders played an active role

in the initial and ongoing implementation of Clever Nelly. As a company that fostered a healthy feedback culture, taster sessions were introduced to integrate our Al as seamlessly as possible.

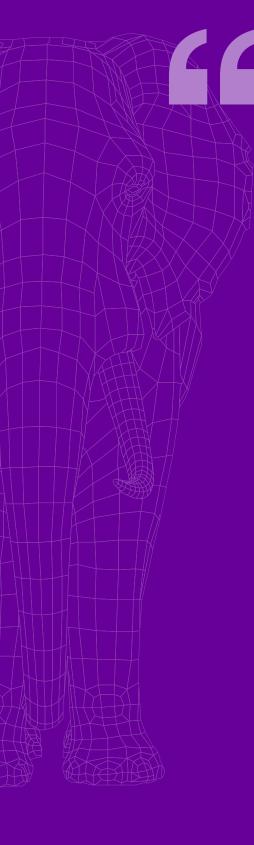
Questions were produced from their existing collateral and tested within these feedback sessions to gauge employee reactions and determine any changes to better frame the training question content.

In the first three months of Clever Nelly being activated, each employee would receive two questions to help the AI determine baseline knowledge profiles. This information was then put into action to begin repairing employee competency gaps.

The project was spearheaded by the Director of SME Customers – Lissa Balmer – who illustrated how successful Clever Nelly was by presenting her own metrics to the Wave Leadership team and the wider Wave population. To this day, management continue to lead by example by completing their own question sets.

To expand Clever Nelly's potential, Wave increased their original question set to include role-specific and scenario-based interventions that evaluate not just information recall but decision-making capabilities. They have also since rolled our Al out to other departments and teams.





I wanted a team of experts; people who can answer – with confidence – any customer query at any point in time.

That's where Nelly came in.

We had to make sure that we were giving them every possible chance to be supported, to learn, grow, develop and be successful.

Nelly gives us all of that.

Lissa Balmer,
Director of SME Customers



Engaged users demonstrated an 18% higher knowledge score compared to low engaged users.

Many firms are still navigating their way through the aftermath of the pandemic, refining processes that were hastily thrown together and cementing new norms to reap operational efficiencies.

For Wave, a virtual learning environment proved incomparable to previous training methods. Their incorporation of Clever Nelly alongside modular teaching has resulted in higher employee engagement and actionable data insights for their people, translating into higher advisor in-role confidence.

Where previously advisors had close contacts to turn to for help, Wave found that the physical barriers brought about from remote working meant that they had fewer opportunities to seek peer-to-peer assurances.

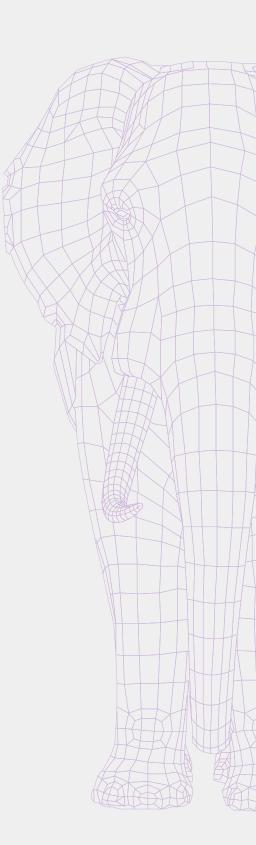
Building employee confidence in their own competency was a core priority for the business.

Clever Nelly resolved that through its daily learning interventions; explanations were given when a question was answered incorrectly, whereas a correct answer would be followed by an affirmation. Individuals were also able to observe their own progress to further compound their in-role competency handling client cases.

Throughout their AI journey, Wave have devoted continuous attention to Clever Nelly's Management Information, distributing weekly reports for team leaders and senior members to monitor. By keeping sight of this, they are able to fulfil their objective of setting their people up for success.

Clever Nelly's most active users demonstrated a knowledge score that was 18% higher – on average – in Q1 2022 compared to users who had engagement levels that were below 80%.

With improvements across the board, Wave are empowering their employees to take control of their own development.





What is the science behind Clever Nelly?

We are world leaders in the use of AI to assist employee performance, reduce risk and deliver best-inclass employee compliance regimes. Our business is ISO 27001 accredited, FedRAMP compliant and supports some of the best-known names in regulated markets.

A pioneer in his field, German psychologist

– Hermann Ebbinghaus – revealed the stark
rate at which our memory declines with his
infamous 'forgetting curve'.

As much as 60% of information is forgotten after 48 hours, increasing to 80% after a month.

This is especially problematic for workplace learning, as information codified as 'boring' or complex by an individual becomes especially difficult to retain from single-point-in-time training.

Users have complete control over their Clever Nelly experience. Questions are timed to ascertain their instinctive answer that they would reasonably provide on-demand with a customer, with each employee able to interact with these interventions at their own convenience.

Wave are a prime example of how our AI embeds learning and engages people to optimise in-role performance and advisor confidence.

With 9 out of 10 employees preferring our model to the default, companies using Clever Nelly avoid operational inefficiencies from a one-size-fits-all approach to training.

If you would like to know more about how affordable Clever Nelly is and how easy it is to socialise and operate in your business, please visit: www.elephantsdontforget.com



Clever Nelly gives us a real understanding of where we need to up our training or where we've got knowledge gaps; that's super powerful because we can then plug those. Ultimately, it means better service for our customers but also that the advisors are more confident.

Lissa Balmer, Director of SME Customers



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